

BEFORE THE PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA
COLUMBIA, SOUTH CAROLINA

SPECIAL COMMISSION MEETING JULY 10, 2013

10:30 A.M.

TRANSCRIPT OF PROCEEDINGS

PRESENTATION BY THE SOUTH CAROLINA

OFFICE OF REGULATORY STAFF

MEMBERS PRESENT: G. O'Neal HAMILTON, *CHAIRMAN*, Nikiya M. 'Nikki' HALL, *VICE CHAIRMAN*; and COMMISSIONERS Elizabeth B. 'Lib' FLEMING, John E. 'Butch' HOWARD, Comer H. 'Randy' RANDALL, and Swain E. WHITFIELD

ADVISOR TO COMMISSION: Joseph Melchers, General Counsel

PRESENTING THE AGENDA: Philip Riley, Advisory Staff

STAFF: F. David Butler, Jr., Senior Counsel; B. Randall Dong, Esq., Josh Minges, Esq., and David Stark, Esq., Legal Staff; Phil Riley, Tom Ellison, and Doug Pratt, Advisory Staff; Janice Schmieding, Clerk's Staff; and Hope Adams and Deborah Easterling, Hearing Room Assistants

APPEARANCES:

C. DUKES SCOTT, ESQUIRE, along with ALLYN POWELL [Associate Manager, Electric Department / ORS] and GARY JONES [President, Jones Partners Lmt], presenters, representing the SOUTH CAROLINA OFFICE OF REGULATORY STAFF

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P R O C E E D I N G S

CHAIRMAN HAMILTON: Please be seated. This is musical chair day. We're trying to get it straight one more time.

We'd like to call the Commission meeting order, the special meeting, and ask you, if you would, please bow for a moment of silent meditation.

[Brief pause]

Amen.

Mr. Riley?

MR. RILEY: Mr. Chairman and Commissioners, the sole item on this Special Commission Agenda is to hear from ORS about the construction update for the Summer Units 2 and 3.

CHAIRMAN HAMILTON: Thank you.

Mr. Scott, welcome.

MR. SCOTT: Thank you, Mr. Chairman and other Commissioners. We appreciate the invitation to be here today. When they told me I could speak yesterday, I got so excited I put on a church suit for you. It's not a \$1500 suit, Commissioner Howard, but it's the best I got.

[Laughter]

There are those who say, under the Base Load

1 Review Act, that the risk is transferred from the
2 shareholders and utilities to the customers.

3 There's no doubt that the Base Load Review Act does
4 reduce the risk to the shareholders and the
5 customers, but it's not transferred directly to --
6 excuse me. It lowers the risk for the utility
7 shareholders and the utility, but it does not
8 transfer the risk directly to the customers,
9 because they place a great responsibility to
10 protect those customers on you, the Public Service
11 Commission. You are what is between -- and I ain't
12 telling you nothing you don't already know. I'm
13 speaking more for the crowd out there than y'all.
14 But y'all are responsible and have the authority
15 and are the ultimate decision-maker to ensure that
16 the risk that is reduced to the shareholders is not
17 unreasonably borne by somebody else.

18 It is ORS's responsibility to you to make sure
19 you can do your job. It's our responsibility to
20 monitor, to review, to audit, and -- as,
21 Commissioner Hamilton, you brought out in your
22 questioning -- to be there, to determine whether
23 there's something you need to know so you can do
24 your job. Our responsibility's to you; you have
25 the ultimate responsibility.

1 We take our responsibility to you very
2 seriously. We want to do a good job for you. This
3 presentation is a wonderful way to do it. And we
4 do -- we file that quarterly report and put it on
5 our website, and we file annually with you, but
6 being able to come talk to you is very much
7 appreciated.

8 I will tell you today -- and you're going to
9 hear some challenges, and you heard about some
10 challenges that the company told you about, with
11 the construction of these units. I mean, you can
12 imagine constructing two nuclear units for the
13 first time in South Carolina, within the borders of
14 South Carolina, I guess, since the Catawba --
15 which, Commissioner, I know you're familiar with --
16 came on. And, of course, Brunswick has come after
17 that, but that was actually built in North
18 Carolina. You can imagine that there are some
19 issues. If anybody's ever had a house built for
20 them, or a room added on, or renovations to a
21 house, know that issues come up in construction
22 that you didn't know about. It's got to happen
23 with the nuclear -- when you build two nuclear
24 plants at \$6-\$10 billion.

25 But what we're here today to tell you -- and

1 Gary and Allyn are going to give you the nuts and
2 bolts. But today I would say to you that, based on
3 what we know as of yesterday -- nothing's changed
4 today; we just haven't learned anything today,
5 while we've been working on this. But as of what
6 we knew yesterday, as long as the company continues
7 to build these units in accordance with your
8 orders, the budget that you have approved -- as
9 amended -- the schedules, and the other parameters,
10 that it is prudent to continue with those units.
11 You're going to hear some challenges, but they're
12 not challenges that we feel can't be met. If we
13 find an issue, we'll certainly be back to you. And
14 we hope that you find this sufficiently informative
15 to you that you'll ask us back maybe periodically,
16 to give us a chance to do that. But as of today,
17 my statement is true.

18 We meet with company representatives monthly
19 at the offices, where they come in, and they go
20 over things that Gary and Allyn has found, and
21 audits things. I find the people that we meet with
22 from SCE&G and SCANA -- and I don't see any of them
23 that I'm talking about, necessarily, here today.
24 But the people out there at the plant, the
25 construction managers and procurement managers and

1 the financial people are competent; they are
2 knowledgeable; they care. You can get a lot of
3 knowledgeable and intelligent people, but finding
4 them that care, too? They do care, which gives us
5 comfort.

6 Now, we also know that we can't just rely on
7 that because there's things that happen. You know,
8 this is a modular build. It's kind of like they
9 used to build the old Jim Walter homes -- some of
10 you may not remember Jim Walter homes, but "A
11 dollar and a deed is all you need," was the
12 advertisement.

13 [Laughter]

14 But it was built somewhere else and brought in
15 and put together. And that's -- you'll hear about
16 modules in this thing. And some of that is beyond
17 the people I'm talking about's control, but they
18 work at it, they keep on, they visit, and we think
19 those issues and those challenges can be resolved.

20 But I'll sit down now and let the people who
21 know what they're talking about talk. But what
22 I've told you, I think I know that part of it,
23 anyway. Thank you, very much.

24 **CHAIRMAN HAMILTON:** Thank you, Mr. Scott.

25 **MS. ALLYN POWELL [ORS]:** I'm going to go put

1 the presentation up on the --

2 **CHAIRMAN HAMILTON:** All right. Very good.

3 [Brief pause]

4 [Reference: PowerPoint Slide 1]

5 **MS. ALLYN POWELL [ORS]:** Good morning, Mr.
6 Chairman and members of the Commission. My name is
7 Allyn Powell. I'm associate manager in the
8 Electric Department with the Office of Regulatory
9 Staff. I'm primarily responsible for the review of
10 the construction at V.C. Summer Units 2 and 3.

11 With me is Gary Jones. Gary is the president
12 of Jones Partners, and he is our consultant for new
13 nuclear issues.

14 We're going to start out today talking a
15 little bit about what ORS does to monitor the
16 construction of the units on a regular basis. Then
17 we're going to discuss the major construction
18 activities that have been completed in the last six
19 months. Gary will go over some issues ORS has
20 identified as construction challenges, and then
21 I'll talk a little bit about things that have
22 emerged in the past month to six weeks.

23 [Reference: PowerPoint Slide 2]

24 This is a picture of our ORS staff on the site
25 visit we made in June. Behind us you see a

1 trailer; that is where our offices on site are
2 located. This is where we meet with company
3 officials and review documents.

4 [Reference: PowerPoint Slide 3]

5 Dukes mentioned a little bit about what we do
6 to review activities on site. We visit and observe
7 construction activities. We tour the construction
8 site by SUV. We get out and walk around for a
9 closer look at places where we need to do more
10 detailed observations.

11 We walk through the module assembly building
12 where the modules are being assembled, to view the
13 progress there. We also periodically tour
14 warehouse areas where many of the components are
15 stored.

16 We meet on site with SCE&G project leads in
17 the areas of engineering, construction licensing,
18 quality assurance, and operational readiness, on a
19 regular basis. We review documents associated with
20 the construction of the units, from the minutes of
21 project meetings to schedules from Westinghouse to
22 NRC documents.

23 We also have monthly management meetings with
24 ORS staff in Columbia, where SCE&G project leads
25 and ORS management have the opportunity to discuss

1 any issues that we've found in our review. These
2 meetings include quarterly appearances by the
3 Westinghouse project lead. We also meet with
4 representatives of Westinghouse, as necessary, to
5 discuss specific issues. For example, on Monday,
6 we were talking with them about the schedule.

7 We also review and assess SCE&G's quarterly
8 reports. We review invoices associated with the
9 project. We track, especially closely, payments
10 associated with the Base Load Review Act milestones
11 to ensure they're being made in accordance with the
12 EPC contract.

13 We participate in NRC public meetings on
14 issues related to the units, and we also provide
15 testimony to the Public Service Commission, as
16 requested.

17 So, we've talked a little bit about what we
18 do. What are some of the major activities that
19 have occurred in the last six months? I know SCE&G
20 recently gave you an extensive photo presentation,
21 so I'm just going to hit a few of the highlights of
22 what ORS feels are the major accomplishments.

23 [Reference: PowerPoint Slide 4]

24 The first was the Unit 2 nuclear island
25 basemat pour, which was completed March 11, 2013.

1 In this picture, you can see the nuclear island
2 outlined. The circular area in the middle is where
3 the containment vessel will go.

4 This was significant for more than just being
5 the first nuclear concrete poured in 30 years.
6 There were a number of licensing challenges
7 associated with the basemat pour that the company
8 managed to successfully overcome.

9 [Reference: PowerPoint Slide 5]

10 This slide shows the progress on the turbine
11 building. Significant progress has been made in
12 this area, as well. The walls of the turbine
13 building are approaching grade level. In the
14 background, you can see the condenser. The
15 condenser will be placed inside of the turbine
16 building. The middle segment of the condenser,
17 called B, will be the first segment set. That's
18 going to happen in the next few weeks, and it's
19 something that we're watching pretty closely right
20 now.

21 [Reference: PowerPoint Slide 6]

22 This picture shows the placement of the
23 containment vessel bottom head inside of the CR10
24 module.

25 This would be a good time to stop and talk

1 about the modular construction process. What is a
2 module? A module is a prefabricated structure that
3 is assembled outside of the excavation and then
4 lifted into place. It's different from traditional
5 construction where most of the components are put
6 together in the final place where they will sit.

7 There are many modules that make up the AP1000
8 unit, and they are being constructed at various
9 places, from CB&I Lake Charles, to Pegasus Steel,
10 to modules being built on the site. They range
11 from small modules that act as sumps, to large
12 modules the size of entire buildings.

13 CR10, which is the module here, acts as a
14 cradle to hold the containment vessel. You can see
15 it above the nuclear island basemat and below the
16 containment vessel. Concrete will be poured in and
17 around the CR10 module to fix the containment
18 vessel bottom head in place.

19 [Reference: PowerPoint Slide 7]

20 Significant progress has also been made on the
21 cooling towers. This shows Cooling Tower 2A. It's
22 at its final height, though still under
23 construction. All the cooling towers are
24 progressing well. Cooling Tower 2B was slightly
25 delayed due to the need for a wetlands permit, but

1 piles have been driven and the concrete basemat has
2 been poured for that cooling tower. So it is
3 quickly catching up to the others.

4 [Reference: PowerPoint Slide 8]

5 Another significant milestone was the
6 completion of the electrical switchyard. It was
7 declared substantially complete and was energized
8 during the quarter.

9 The next major project milestones that ORS is
10 looking out for are the basemat pour of the Unit 3
11 concrete on October 1, 2013; the Unit 2 CA20
12 module, which is supposed to be set sometime in
13 October 2013. CA20 is one of the largest modules.
14 It partially makes up the walls, floors, and rims
15 of the auxiliary building, which is one of the six
16 buildings that comprise the nuclear island.

17 [Reference: PowerPoint Slide 9]

18 The way that we quantify progress is by
19 looking at the BLRA milestone schedule. The
20 milestone schedule was part of the Base Load Review
21 Act Order, and we track these activities on a
22 monthly basis.

23 At the end of the first quarter -- which is
24 the last official tracking data that we have,
25 because we get it at the end of the quarter -- 84

1 milestone activities had been completed; there were
2 62 milestone activities yet to be completed.
3 During the quarter, six milestone activities were
4 scheduled to be completed; three of those were
5 completed, but three were not. And there were two
6 milestone activities that were delayed ten months
7 or more.

8 ORS calls milestone activities delayed ten
9 months or more "caution milestones," and those are
10 subject to additional monitoring.

11 [Reference: PowerPoint Slide 10]

12 The current approved base project cost in 2007
13 dollars -- and I should stop to say that all the
14 numbers you see here are 55 percent SCE&G numbers;
15 it doesn't include Santee Cooper's portion. The
16 current approved base project cost in 2007 dollars
17 is \$4.548 billion, per the most recent Commission
18 Order. No additional change orders have been
19 approved since then. The amount spent on the
20 project as of December 31, 2012, was \$1.773
21 billion.

22 Gross construction cost estimates are
23 currently trending about \$11 million above the
24 estimates from the most recent Order. That is
25 because of increases in escalation and AFUDC.

1 So we've talked about the major milestones.
2 We've talked a little bit about the schedule and a
3 little bit about the budget. Gary is going to talk
4 about something we call construction challenges.
5 These are significant issues that we monitor
6 regularly each month. And I'll give it to Gary.

7 **MR. GARY JONES [ORS]:** Good morning, Mr.
8 Commissioner -- Mr. Chairman and Commissioners, and
9 the public. I'm going to talk about some of the
10 specific construction challenges that are faced.

11 [Reference: PowerPoint Slide 11]

12 I think the construction of the entire plant
13 is a challenge, in itself, but these are ones that
14 deserve some special considerations and ones that
15 we are monitoring closely.

16 The first deals with what are called the
17 structural modules. These modules will comprise
18 the building that actually holds the containment
19 vessel, and inside the containment vessel is the
20 reactor vessel and other components of the nuclear
21 power plant. But these modules are the ones that
22 actually form the support for the containment
23 vessel and surround that. They're basically the
24 building that surrounds the containment vessel.

25 There have been significant challenges -- both

1 quality and schedule challenges -- relative to
2 these modules. These started to be manufactured by
3 Shaw SMS. Since Shaw was purchased by CB&I and
4 they took over that facility, it's now referred to
5 as CB&I Lake Charles. It's in Lake Charles,
6 Louisiana. They have now assumed responsibility
7 for this facility, and we've seen some progress
8 there and some major changes associated with a
9 better approach to getting these modules on site
10 and improving the quality. But the quality issues
11 have ranged from some welding that was not in
12 compliance with the original design basis to
13 documentation issues that have prohibited the
14 shipment or resulted in holds when the components
15 arrived on site.

16 This is the most significant challenge to the
17 project right now. It's the thing that is most
18 impacting the schedule, to get these modules on
19 site so that -- they're actually sub-modules; the
20 modules themselves are then built from the sub-
21 modules that come from this facility, and then once
22 they are completed on site, they are put into the
23 excavation to form the building. But these are the
24 most significant challenge that the project
25 currently has.

1 There's been a lot of management attention,
2 both from SCE&G, Westinghouse, CB&I, to try to
3 improve the schedule. There has been recent
4 improvement. They are starting to meet their
5 delivery dates. But there's going to have to be
6 some sustained and reliable demonstration that this
7 is going to continue, before this is an issue that
8 we can say is totally resolved.

9 Similarly, the shield building modules, these
10 were taken over about a year ago. These were
11 reassigned from the Shaw facility to Newport News
12 Industrial, a major manufacturer who's well known
13 in the nuclear Navy and in the nuclear generation
14 area. None of these shield building modules -- and
15 this is actually the building that goes on the
16 outside of the building that we just talked about,
17 so you'll -- this is really what you'll see when
18 you see the plant from the outside, once it's
19 completed. But these shield building modules, they
20 are even more complex than the structural modules
21 that we just discussed. They are curved; they have
22 a lot of interior complications, complex design, to
23 them. They are probably more difficult to
24 fabricate and to erect. Again, none of these have
25 yet been delivered on site, and none have actually

1 been scheduled to be on site, but they remain a
2 concern of ours, also, to ensure that we don't have
3 similar problems as the structural modules have.

4 We have some confidence that NNI, which is
5 Newport News Industrial -- with the track record
6 they have, there's reason to be more optimistic.
7 And so far, the fabrication planning and execution
8 has gone well. Again, there's going to have to be
9 sustained and reliable performance on both the
10 delivery and the quality of these shield building
11 modules before we can have confidence that they're
12 not going to be a major obstacle to meeting the
13 project schedule.

14 Kind of associated with these issues, and also
15 associated with the delay that was on the nuclear
16 island basemat, are overall structural design
17 compliance issues. And the example of this was the
18 T-head reinforcement that delayed -- that had to be
19 resolved before the nuclear basemat -- nuclear
20 island basemat could be poured. But these same
21 issues have kind of moved up through the walls of
22 the other buildings, and the issues of compliance
23 with the licensing basis and compliance with codes
24 and standards is an issue here.

25 Westinghouse has added to their staff some of

1 the leading architect engineers to assist them in
2 finishing off the calculations and design for
3 these. Again, that brings some reason for
4 optimism. Currently, they're staying ahead of the
5 construction with the fixes that are required for
6 this, and with the licensing amendments that are
7 required to address these issues. But, again,
8 there's going to have to be some sustained
9 performance on these issues, also. These issues
10 are basically code and standards compliance, and
11 licensing compliance issues that we're talking
12 about.

13 Instrumentation and control design on this
14 plant is a digitally-based instrumentation and
15 control system, an advanced control system, that
16 the design has had issues through the licensing
17 process, and through delivery of the design
18 documents it's been problematic.

19 One of the major issues associated with this
20 is the completion of the plant reference simulator,
21 which must reflect the final I&C design, and which
22 is used to train the reactor operators when they
23 start to operate the plant. And that, right now,
24 is one of the critical paths on the unit, is to
25 make sure that the operators are trained in time to

1 operate it; and the plant reference simulator has
2 to be in place in order to support that; and the
3 I&C design has to be in place, to support that.
4 Currently, the schedules support the need date for
5 the plant reference simulator and the construction,
6 but there's very little room for margin there, and
7 it still remains a concern both to the project and
8 to ORS in the I&C area.

9 The other issue is the overlapping between
10 Unit 2 and Unit 3. As delays occur on Unit 2, we
11 become more concerned about how that's going to
12 impact the second unit and the construction of that
13 unit and the design of that unit.

14 The major area, again, is in the structural
15 module delivery. The shop has just so much
16 capacity, and they need to complete the Unit 3
17 modules on -- as currently planned, they'll need to
18 complete -- I'm sorry, the Unit 2 modules -- before
19 they start on Unit 3. So this is an issue that has
20 some implications for the spacing between Unit 2
21 and Unit 3, and whether the schedule for Unit 3 can
22 be met.

23 Currently, there's really no final schedule
24 for Unit 3. And that's -- and one of the major
25 reasons for that is that they don't have a schedule

1 for the completion of the structural modules for
2 Unit 3. We have that now for Unit 2, but not for
3 Unit 3. So this will remain an issue, both for the
4 project and for ORS, an issue of concern, to get a
5 Unit 3 schedule that supports the Unit 3
6 construction.

7 You may know that this plant is being sourced
8 globally, which means that major components are
9 being built all over the world. And the world
10 financial situation, various events like the
11 tsunami in Japan, shipping, all these issues
12 contribute still to having an issue that needs to
13 be carefully looked at relative to major equipment
14 coming in.

15 Financial issues have been of concern. In
16 some cases, companies have just gone out of
17 business. A recent example was associated with a
18 fuel transfer tube, which is an important
19 component, not really a sophisticated major
20 component, but the company -- basically, the owner
21 died, and they decided they didn't want to be in
22 business anymore. So that now has been transferred
23 -- the responsibility for producing that has been
24 transferred to another company, and, so far, that
25 supports -- the new delivery date -- supports the

1 construction schedule and need date for that. But
2 this remains a source of concern for all, is that
3 the global resourcing of components from all over
4 the world is somewhat problematic. There is a lot
5 of major -- there are a lot of major components on
6 site now, so they have received a lot of the major
7 equipment, and hopefully this will continue.

8 Kind of related to many of these same topics
9 is license amendment requests. This is when you
10 deviate from your license that the NRC has granted,
11 you have to submit a license amendment request,
12 which they then have to review in detail. And the
13 level of review that these are getting is somewhat
14 -- I mean, it's been greater than was anticipated.
15 The number of licensing amendment requests and the
16 review process has been of concern.

17 Right now there's about 58 of these that are
18 planned. The plan right now supports the
19 construction schedule, and the allocation for the
20 NRC review time is part of that plan. But this
21 remains a potential point of conflict, to identify,
22 submit, and get approved all of these license
23 amendment requests prior to the construction
24 activity actually having to be done.

25 So these are all construction challenges for

1 the project. We've seen plans that address all of
2 these, but we felt these were issues that were
3 important enough to bring to your attention so that
4 you're aware of them. Thank you.

5 MS. ALLYN POWELL [ORS]: Thanks, Gary.

6 [Reference: PowerPoint Slide 12]

7 I'm going to talk a little bit about some
8 emerging issues that have happened since the end of
9 the first quarter, and in the past couple of weeks.
10 The company was in here and they talked about the
11 delays in their construction schedule. The latest
12 schedule that Gary and I have seen shows a
13 substantial completion date for Unit 2 in December
14 of 2017. Unit 3 is likely delayed by similar
15 amounts, nine months to a year. As Gary mentioned,
16 we don't have a complete Unit 3 schedule yet, like
17 we do for Unit 2. That's something that they're
18 working on. I asked the company when they thought
19 they would have that, and they said probably within
20 the next three months. So we'll be looking forward
21 to getting that soon, as well.

22 SCE&G estimates the potential budget impact
23 from delays to be approximately \$200 million. And
24 ORS expects SCE&G to contest its responsibility for
25 the cost of these delays.

1 [Reference: PowerPoint Slide 13]

2 Another emerging issue is related to the BLRA
3 milestone schedule. Along with the extension of
4 construction by 12 months, there's going to have to
5 be a lot of resequencing of construction activities
6 -- doing things in a different order -- to try to
7 accommodate the later delivery of the modules.
8 Official second-quarter-of-2013 data isn't
9 available yet. At the end of the first quarter,
10 two milestones were tracking delays of ten months
11 or more. Preliminary data from the second quarter
12 is showing us that 15 milestones are tracking
13 delays of ten months, which is a substantial
14 increase, and it's, in part, due to that shifting
15 around of the construction schedule to try to
16 accommodate the later delivery of the modules.

17 There is one milestone that is now tracking a
18 17-month delay. If you'll recall, the Base Load
19 Review Act allows 18 months before a hearing would
20 be triggered. It's ORS's practice to notify the
21 Commission if a milestone is delayed more than 16
22 months, and once we have the official
23 documentation, we will send a letter to the
24 Commission regarding this milestone.

25 [Reference: PowerPoint Slide 14]

1 Another emerging issue has to do with the
2 number of outstanding change orders. A change
3 order is the way that the company and the
4 consortium agree to make changes to the project
5 budget or schedule.

6 Change Order 16 has not yet been executed.
7 Change Order 16 incorporated many of the changes
8 that were approved in the last hearing, including
9 the movement from Handy-Whitman inflated to more of
10 a fixed price for a number of components. And it
11 just hasn't been executed for a long time. It's
12 been out there for over a year now.

13 The review time for change orders is
14 increasing. There are three change orders that
15 have been under discussion for over a year, with no
16 resolution at this point. The number of potential
17 issues that are being identified that may lead to
18 change orders is also increasing. And that's just
19 something that we wanted to highlight, and that's
20 something that ORS is going to be looking at very
21 closely as we go forward.

22 [Reference: PowerPoint Slide 15]

23 Our conclusions from the presentation: Major
24 progress has been demonstrated in the first half of
25 the year. There are still significant challenges,

1 but actions to address these challenges have been
2 identified and implemented. We're going to need to
3 see sustained progress in these areas over the next
4 few months, and we're going to be looking at that
5 very closely. Currently, it appears the project
6 can be completed within the criteria established by
7 the Base Load Review Order, as amended.

8 [Reference: PowerPoint Slide 16]

9 And Gary and I would be happy to take any
10 questions you may have for us.

11 **CHAIRMAN HAMILTON:** Thank you, very much, for
12 your presentation.

13 Commissioners, do you have any questions?
14 Commissioner Howard?

15 **COMMISSIONER HOWARD:** Good morning. Thank
16 you, very much, for that presentation. I enjoyed
17 it and it was quite enlightening. And I guess I
18 feel somewhat safer knowing that you all are on the
19 site also. Correct me if I'm wrong, but do y'all
20 have somebody there full-time on the site? Does
21 ORS have a full-time person on the site?

22 **MS. ALLYN POWELL [ORS]:** We don't have someone
23 full-time at the site.

24 **CHAIRMAN HAMILTON:** Okay. I was --

25 **MS. ALLYN POWELL [ORS]:** No.

1 **CHAIRMAN HAMILTON:** -- just curious. I guess
2 it would be -- Ms. Powell, I guess this would be
3 your question. With where we are now with the
4 construction at the site, how is this viewed by
5 Wall Street or the investment community? I mean,
6 are they getting leery? Are they comfortable?
7 Those are my -- that's my question.

8 **MS. ALLYN POWELL [ORS]:** I don't know that I
9 can really comment on that. I'm not usually
10 involved in sort of assessing Wall Street's
11 reaction. I think that there didn't seem to be --

12 **CHAIRMAN HOWARD:** I think Mr. Scott's going to
13 save your life.

14 **MS. ALLYN POWELL [ORS]:** Yeah.

15 [Laughter]

16 **MR. SCOTT:** Based on my conversation with Wall
17 Street and with the people at SCANA, Wall Street is
18 very confident in this Commission and this process
19 and in SCANA. They very much like the Base Load
20 Review Act.

21 So, I would say that they understand that
22 we're talking about a lot of money -- we're talking
23 about virtually doubling SCE&G's retail rate base
24 -- but they're confident that, with the Base Load
25 Review Act, that their investments can produce a

1 return to them. So I think Wall Street understands
2 the complexities, as we do, and as you do, but with
3 the Base Load Review Act and with the regulatory
4 environment in South Carolina, I think they're
5 confident.

6 **COMMISSIONER HOWARD:** Okay. I guess, Mr.
7 Jones, this might be your question. In the
8 contract -- and I guess you could argue that I
9 should know it, but what kind of weather clauses do
10 you have for weather delays? I mean, a week? What
11 was the contract? We've had, obviously, some bad
12 rainy weather lately. Does that have an impact on
13 the construction schedule?

14 **MR. GARY JONES [ORS]:** We discussed this issue
15 with the construction people on site and, frankly,
16 they indicated that it hasn't had a major impact.
17 The worst impact they have is lightning. When
18 there's a thunderstorm with lightning, they
19 essentially have to clear everyone from all
20 construction activity and shut down the site. But
21 it has been -- there have been some impact, but
22 it's been relatively minor. They accommodate the
23 rain by being able to -- they've got pumps on-site
24 that pump out any of the surface water that is
25 there. It does, in some cases, impact concrete

1 pours, but it has not done so to any major extent,
2 so far.

3 COMMISSIONER HOWARD: Are we within the
4 weather clause range of the contract? I mean, is
5 there six months or five days -- whatever the case
6 may be -- for weather delays?

7 MR. GARY JONES [ORS]: I'm not aware of any
8 specific weather delays. They have provision in
9 the contract for various acts-of-God type clauses.
10 But I don't think we're outside the range of what
11 they've allowed for, so far, thus far.

12 COMMISSIONER HOWARD: All right. Thank you.
13 And excuse me for memory slack, but it seems like
14 you had 62 milestones that had not been completed
15 yet. Out of that 62, just the arithmetic I had
16 done, something like 14 or 15 are now subject to
17 delays, which is roughly 25 percent. With your
18 construction experience, is this a fair number? I
19 mean, to me, I question 25 percent of the 62
20 remaining milestones being in delay. Is that a
21 fair question?

22 MR. GARY JONES [ORS]: I think it's a fair
23 question. I think the aspect that we look at: Are
24 they, in fact, going beyond the allowance of the 18
25 months, and do we expect that they will continue to

1 go beyond that? And, thus far, the answer is, no,
2 we don't expect them to go beyond that.

3 We are concerned with the delays. I mean,
4 there's no doubt about that. Some of the delays
5 that have been -- I think one of the largest ones
6 we're talking about was the delay on the pouring of
7 the nuclear island basemat, and that was a major
8 concern to us, and the issues that were advanced
9 there relative to lack of compliance with the
10 licensing basis. So those did cause concern. We
11 saw good actions to try to recover that.

12 And then, of course, the biggest issue we're
13 talking about now -- the biggest challenge that we
14 have -- is the structural modules. And we're
15 seeing some progress there, and hopefully that's
16 going to be turned around also.

17 We've seen changes in -- as Allyn alluded to
18 -- changes in the construction sequence, the way
19 they're going to handle things. There have had to
20 be some, what we call, work-arounds where you do
21 things differently than would be ideal. But we are
22 seeing them plan and execute these areas to try to
23 recover as much of the schedule as they can. We
24 are concerned; we are not panicked at this stage, I
25 would say.

1 **COMMISSIONER HOWARD:** Well, along that line,
2 if a particular milestone is behind schedule, are
3 there three shifts at everything? Are you working
4 24 hours a day on this project? Are there three
5 shifts, or is there time for over- -- is there an
6 allowance for overtime to sort of catch back up?

7 **MR. GARY JONES [ORS]:** You're talking about
8 for us?

9 **COMMISSIONER HOWARD:** Yeah, I'm talking about
10 for the project.

11 **MR. GARY JONES [ORS]:** Oh

12 **COMMISSIONER HOWARD:** I mean, any of the
13 milestones behind.

14 **MR. GARY JONES [ORS]:** You're not talking
15 about for ORS. I'm sorry.

16 **COMMISSIONER HOWARD:** Pardon?

17 **MR. GARY JONES [ORS]:** You're not talking
18 about ORS, you're talking about the --

19 **COMMISSIONER HOWARD:** Oh, no, no, I wouldn't
20 dare talk about ORS.

21 **MR. GARY JONES [ORS]:** To my knowledge, they
22 are currently running two shifts. In some
23 instances, they're running three shifts. For
24 example, in the MAB facility -- the module assembly
25 building -- they're running three shifts there, I

1 believe, to make the repairs on the welds on the
2 modules that they have in place.

3 But they are -- there is shift work involved,
4 but so far, it's not three shifts 24 hours a day.

5 **COMMISSIONER HOWARD:** Well, would you and ORS
6 -- or, I guess, SCE&G -- have the authority to ask
7 them to go to a third shift to sort of relieve some
8 of the back-pressure on this -- these delays?

9 **MS. ALLYN POWELL [ORS]:** ORS doesn't really
10 have the authority to order the company to do
11 something. But we do monitor what they're doing.
12 And I will say the reason you're not seeing a lot
13 of three shifts on site is because the delays right
14 now are being driven by the structural modules.
15 They are being manufactured at CB&I Lake Charles.
16 And so I feel confident that the site would be
17 working if they had something to work on, but the
18 thing they need to work on has to be delivered to
19 them.

20 **COMMISSIONER HOWARD:** That makes sense.

21 **MS. ALLYN POWELL [ORS]:** So that's why you're
22 not seeing a lot of three shifts right now, with
23 the delays.

24 **COMMISSIONER HOWARD:** Well, I guess I was
25 curious, and when SCE&G made their presentation I

1 asked a question about the welds, the full-
2 penetration welds. And the way that I read the
3 testimony, it was that there was obstruction
4 available -- there was some obstruction that caused
5 them to have to replace or reposition the welds, if
6 I'm not mistaken -- and I very well could be, from
7 the look on your face. But I guess, to my way of
8 thinking, this is a design and construction
9 contract. It's hard for me to understand how
10 somebody could design something, do the engineering
11 design work, and then they get to the construction
12 and they say, "Oh, there's a problem here that we
13 have to delay." It would seem like, in the design
14 engineering process, even before the construction,
15 those questions would have been resolved. I mean,
16 do you -- could you comment on that?

17 **MR. GARY JONES [ORS]:** I can agree with you
18 that we would have hoped that these issues would
19 have been resolved prior to construction and to the
20 fabrication process. We've been involved in the --
21 there have been root-cause analyses that have been
22 done relative to this issue that you're discussing,
23 the welds, and, you know, why this happened.

24 In the design and fabrication process,
25 oftentimes, there are changes to the design driven

1 by the ability of the fabricator to actually
2 perform the work, as designed. Sometimes you just
3 can't do it. The clearances aren't there that you
4 need to get your weld rod in, to do a certain type
5 of weld, or that. Or it's actually uneconomic to
6 do it; it's going to take way too long, be way too
7 expensive to do it. So there's iterations that
8 happen between the design and the fabricator, and
9 this is happening now quite frequently with Newport
10 News Industrial.

11 What should happen is that they get factored
12 back into the design and evaluated by the designer,
13 and are acceptable, and that they also comply with
14 your licensing basis, that what you told the
15 Nuclear Regulatory Commission you were going to do
16 was actually done. Or, if it hasn't been done,
17 you've identified it to them and filed a licensing
18 amendment to do that.

19 It was somewhat disappointing to find that
20 that step had not happened, that changes had been
21 made that were not factored back into the design
22 process and did not necessarily apply to the
23 licensing basis of that design. And that is what I
24 alluded to, that they are now getting ahead of that
25 process in the walls. They're having other

1 engineers go through the design of these, complete
2 the calculations and ensure they're in compliance
3 with the design basis. And, in fact, they launched
4 an entire program -- it was called C2LB, and it was
5 "compliance to licensing basis," so that they're
6 looking at all their designs to ensure that they
7 comply with the licensing basis of the plant. So
8 that's something that now has gotten in front of
9 the construction and fabrication process. So
10 that's why we feel somewhat better assured about it
11 than what happened on the basemat and what happened
12 on the structural welds.

13 **COMMISSIONER HOWARD:** I was curious about
14 change orders and that it could take up to a year
15 to implement or get a change order approved. I
16 guess -- well, I guess -- I'm sure you do concern
17 yourself with the criticality of the change order.
18 If it was just changing something from red to blue,
19 then y'all wouldn't initiate a change order. But
20 it just seems to me that that's a long time. It
21 seems like we went through a whole process of
22 construction, engineering design, and everything,
23 in the original hearing, and I question -- because
24 of lay and ignorance -- I question the number of
25 change orders, and why it would take a year to get

1 a change order approved, and what kind of impact
2 would that have on the overall construction
3 schedule. And the basic question: Are these
4 change orders necessary?

5 MS. ALLYN POWELL [ORS]: I think that one of
6 the reasons it's been taking longer to approve
7 change orders in the last year is that with CB&I's
8 acquisition of Shaw, there's been a lot of
9 turnover. And so a lot of the people that they
10 were negotiating with left, and then they had to
11 start negotiations over with new people. Even
12 people that were retained after the merger were
13 assigned to different places. Tom Sliva, who was
14 the Westinghouse project lead, unfortunately,
15 passed away, and so there have been a lot of
16 factors that have been complicating that process.
17 And I can understand why it's taken a little bit
18 longer, but it is concerning that they are starting
19 to pile up. I will say that the change orders that
20 are -- the major change order is Change Order 16,
21 which incorporates a lot of the changes from the
22 last hearing. The company and the consortium have
23 an agreement that has allowed them to proceed with
24 construction. So they're able to proceed without
25 the change order, but that clearly is not an ideal

1 situation.

2 The other change orders are coming because of
3 things that have come up during the construction
4 process. For example, one of the pending change
5 orders has to do with the Health Care Act and
6 Westinghouse's portion of the Healthcare Act costs
7 for their employees. And so that's something that
8 was unforeseen and they've been trying to work
9 through that and how much that's going to cost.

10 COMMISSIONER HOWARD: Wait a minute, I've got
11 to interrupt you.

12 MS. ALLYN POWELL [ORS]: Okay.

13 COMMISSIONER HOWARD: We are faced with
14 construction delays because of a health care issue?

15 MS. ALLYN POWELL [ORS]: It's not -- that
16 isn't a construction delay. I'm just saying,
17 that's a change order that's been out there --

18 COMMISSIONER HOWARD: Oh, okay.

19 MS. ALLYN POWELL [ORS]: -- for a long time.

20 COMMISSIONER HOWARD: I'm with you. I'm
21 sorry, okay.

22 MS. ALLYN POWELL [ORS]: No, no, no.

23 COMMISSIONER HOWARD: Okay.

24 MS. ALLYN POWELL [ORS]: No, not a
25 construction delay.

1 There are other items that -- cybersecurity,
2 which we talked about that in the last Base Load
3 Review Act hearing, that's another change order
4 that's still outstanding. The company and
5 Westinghouse are trying to negotiate over the
6 system and what was provided for in the original
7 contract, and what it will take to meet new NRC
8 requirements. And, you know, that's a change order
9 that's taken awhile to negotiate. They do still
10 have some time, but at a certain point you need to
11 start buying equipment and putting systems in
12 place. So it does need to get resolved. It's not
13 critical at this point, but it's something we're
14 watching.

15 **COMMISSIONER HOWARD:** Okay. That's it. Thank
16 you, very much. I really appreciate the
17 presentation and your answers. Thank you.

18 **MS. ALLYN POWELL [ORS]:** Okay.

19 **COMMISSIONER HOWARD:** I feel a lot better now.

20 **CHAIRMAN HAMILTON:** Commissioner Fleming.

21 **COMMISSIONER FLEMING:** Thank you, Mr.
22 Chairman.

23 Good morning. I really appreciate your giving
24 this update on the construction site as it is.
25 Talk to me a little bit about the milestones. You

1 said that, right now, there are two that are ten
2 months overdue, and -- but I believe you said 17
3 that are -- that could be, when this report is
4 issued?

5 **MS. ALLYN POWELL [ORS]:** At the end of the
6 first quarter, which was the last sort of official
7 report that we got from the company, there were two
8 milestones that were delayed ten months or more.
9 Since then, the company has announced the
10 construction delay. The company has worked with
11 the consortium to sort of redo the schedule to try
12 to work around the module segments coming in later.
13 And part of what's happened is that a number of the
14 milestones have been pushed out farther.

15 The exact number I had was 15 milestones are
16 currently tracking delays of ten months or more --
17 and this is preliminary -- and there's one
18 milestone that is tracking a 17-month delay. That
19 is included in the 15.

20 **COMMISSIONER FLEMING:** And so what exactly are
21 these milestones? I mean, specifically, like what
22 are the two milestones specifically that are ten
23 months out, at this point?

24 **MS. ALLYN POWELL [ORS]:** The two that were ten
25 months out, one had to do with integrated -- the

1 integrated head package. I'd have to look at the
2 second one [indicating].

3 MR. SCOTT: I may need to interrupt a minute.
4 When you say "ten-month delay," you're not saying
5 ten months beyond the 18 months; they're still
6 within the Order of the Commission. Is that right?

7 MR. GARY JONES [ORS]: Yes.

8 MR. SCOTT: They're not --

9 COMMISSIONER FLEMING: I --

10 MR. SCOTT: -- ten -- okay.

11 COMMISSIONER FLEMING: I understand that. I
12 think there is one, though, that's getting close to
13 the 18 months, right?

14 MR. GARY JONES [ORS]: It is, yes.

15 COMMISSIONER FLEMING: But you -- if it's ten
16 months out, from what I understood, it causes ORS
17 great concern.

18 MS. ALLYN POWELL [ORS]: We start reviewing it
19 much closer. And the closer it gets to 18, the
20 more concerned we become.

21 The two that were at ten months at the end of
22 the first quarter, one was the shipment of the
23 integrated head package to site -- the integrated
24 head package sits on top of the reactor vessel --
25 and the other one was the reactor coolant pump

1 fabricator delivery of casings to the port of
2 export.

3 **COMMISSIONER FLEMING:** And are these
4 associated with Lake Charles?

5 **MS. ALLYN POWELL [ORS]:** No, those two are
6 not --

7 **COMMISSIONER FLEMING:** Because we keep --

8 **MS. ALLYN POWELL [ORS]:** -- associated with
9 Lake Charles.

10 **COMMISSIONER FLEMING:** -- hearing that the
11 Lake Charles facility is a major holdup, which I
12 understand. But, so these milestone delays have
13 nothing to do with the Lake Charles facility.

14 **MS. ALLYN POWELL [ORS]:** Those two do not.
15 There's a --

16 **COMMISSIONER FLEMING:** So could you explain a
17 little bit about what's causing those type of
18 delays, as well?

19 **MS. ALLYN POWELL [ORS]:** Well, the reactor
20 coolant pump fabricator delivery of the casings,
21 they had to rework one casing. I will say that the
22 completion date of that milestone is within the
23 next two or three months, so it's very close.

24 And the other one, the integrated head package
25 shipment to site, in the process of doing all these

1 reviews they discovered that they needed to make
2 some design changes. However, it's very high up in
3 the construction; it's not something that you would
4 need at this point.

5 **COMMISSIONER FLEMING:** Well, I guess, it's --
6 what I was hearing, which was not really correct,
7 was that it was the Lake Charles facility that was
8 really the main cause of the milestone delays, but
9 it's lots of the vendors -- it's multiple vendors,
10 I should say.

11 **MS. ALLYN POWELL [ORS]:** I would say that the
12 cause of delays to the critical path, which is, you
13 know, what's the component that keeps you from
14 moving forward --

15 **COMMISSIONER FLEMING:** Is Lake Charles.

16 **MS. ALLYN POWELL [ORS]:** The component that
17 keeps them from moving forward is CB&I Lake
18 Charles. That's the critical path.

19 **COMMISSIONER FLEMING:** Is that the one that's
20 at 17?

21 **MS. ALLYN POWELL [ORS]:** It is a module that's
22 at 17. It's CA03.

23 Was CA03 given to someone else and moved from
24 CB&I Lake Charles?

25 **MR. GARY JONES [ORS]:** Yes. It's going to be

1 done by Pegasus.

2 MS. ALLYN POWELL [ORS]: CA03 was originally a
3 module constructed by CB&I Lake Charles. In an
4 effort to catch up, it was taken away from them and
5 given to a different fabricator. But it's not
6 necessarily the fabrication of it that's delayed
7 right now. It is the fact that it has to be put on
8 in a certain sequence, because one of the
9 containment vessel rings supports the module. So
10 you have to have that containment vessel ring set
11 before you can put that module in place.. Before
12 you can set the containment vessel ring, you have
13 to have CA01, which is the module that's currently
14 on the critical path from CB&I Lake Charles. And
15 so everything that depends on that containment
16 vessel ring being set is being delayed by that one
17 module. So that's kind of how you start getting
18 farther out.

19 COMMISSIONER FLEMING: Okay. I want to come
20 back to that vendor question --

21 MS. ALLYN POWELL [ORS]: Sure.

22 COMMISSIONER FLEMING: -- in a minute, but I
23 wanted to ask you about the simulator, the
24 training. Now, you said there were problems there.
25 There were concerns about the timing. Could you go

1 into a little bit more detail about that?

2 **MR. GARY JONES [ORS]:** The plant simulator is
3 structured to simulate the control room,
4 essentially, the main control room, and what the
5 operators are going to have to deal with in the
6 control room. And, in fact, it simulates the
7 operation of the plant. It can simulate an
8 accident, for example, and the instruments that
9 track that will track the way that the plant would
10 respond to that. So the plant reference simulator
11 has to have, essentially, the final design in
12 place, and especially the instrumentation that's
13 going to tell the operators what's going on in the
14 plant. So that's why it's such an important thing.

15 And the lead time to train operators to be
16 ready to operate the plant when it's complete is
17 significant. It takes a long time to train nuclear
18 plant operators. So you back all that up, and the
19 plant reference simulator has to be available much
20 earlier than, you know, just casually you would
21 think it has to be, because the operators have to
22 be trained on that simulator and go through their
23 training process, pass the test on that, and be
24 ready then to operate the plant at that time. So
25 it backs up the whole schedule. So, plant

1 reference simulator has to be available to train
2 the operators; the I&C design has to be ready to
3 support the plant's reference simulator. So that's
4 how this thing gets backed up to the point where it
5 becomes critical.

6 **COMMISSIONER FLEMING:** And where are we now in
7 that process, ai what I'm --

8 **MR. GARY JONES [ORS]:** I'd have to look at
9 exactly when the plant reference simulator is going
10 to be delivered.

11 **COMMISSIONER FLEMING:** So the simulator is not
12 in place yet, for them to train.

13 **MR. GARY JONES [ORS]:** There is, they call it,
14 a limited scope simulator in place, so some of the
15 operator training is occurring.

16 **COMMISSIONER FLEMING:** But it's a very limited
17 amount.

18 **MR. GARY JONES [ORS]:** I wouldn't say "very
19 limited," but it's not the final. It's a pretty
20 extensive simulator that they have in place -- in
21 fact, two of them. And they're doing -- they have
22 to do what they call gap training. So the
23 operators will go through their training process on
24 the limited scope simulator, and then the gap
25 training will address between -- the issues that

1 happened between the limited scope simulator and
2 the plant reference simulator. And so that
3 training will have to occur.

4 We have the date for the plant reference
5 simulator when it's to be delivered. I don't know
6 it off the top of my head, but currently, that date
7 supports the training needs of the operators. I
8 can tell you that. I --

9 **COMMISSIONER FLEMING:** It's still --

10 **MR. GARY JONES [ORS]:** -- just don't --

11 **COMMISSIONER FLEMING:** -- within that, but
12 it's --

13 **MR. GARY JONES [ORS]:** Yes.

14 **COMMISSIONER FLEMING:** -- making it tight.

15 **MR. GARY JONES [ORS]:** Yes, it's very tight.

16 **COMMISSIONER FLEMING:** Because, I mean, the
17 most important part of a facility like this is the
18 personnel and being adequately trained -- is what
19 I'm asking.

20 **MR. GARY JONES [ORS]:** It's a very important
21 aspect of the plant, and they have to be trained,
22 certified, and ready to operate the plant once it's
23 turned over.

24 **COMMISSIONER FLEMING:** And do you know how the
25 training is going with the personnel that have been

1 hired at this point?

2 **MR. GARY JONES [ORS]:** Yeah, the training
3 classes are ongoing right now. I'm trying to
4 remember -- I don't remember exactly the phase of
5 training that they're in, but we review this with
6 the -- we have the training people come in
7 periodically and give us an updated status on where
8 they are in their training cycle. There's training
9 -- there's a crew of operators going through their
10 training right now, and it's not too long before
11 the first group is going to take the NRC
12 certification, the first step of that initial
13 certification exam.

14 **COMMISSIONER FLEMING:** And what is ORS's
15 involvement with that, I mean, as far as checks and
16 balances?

17 **MR. GARY JONES [ORS]:** Well, I mean, we review
18 the -- we review with the operations people their
19 training, how many operators they have going
20 through the cycle, what the schedule is for
21 completing that cycle, what their staffing is, how
22 many they've hired. We review the overall hiring
23 plan and the performance to that plan,
24 periodically, also, with the people on site.

25 **COMMISSIONER FLEMING:** And going back to --

1 well, you had said that this is a global
2 marketplace as far as vendors for this goes. And,
3 I mean, there are nuclear plants; I know France is
4 on the forefront of building nuclear plants, even
5 though this is -- it's been a long time since the
6 United States has built new nuclear facilities.
7 So, obviously, that expertise has to be out there.
8 Is the -- for these modules, is Lake Charles, is it
9 the selection of that particular venue that's
10 causing the challenge?

11 **MR. GARY JONES [ORS]:** I think, you know, one
12 of the things that's happening -- and I should say
13 that one of the approaches on the project is to
14 look at outsourcing modules to other facilities.
15 CB&I is very actively doing that. And, in fact, as
16 we mentioned, CA03 has been outsourced to,
17 actually, a South Carolina company, Pegasus Steel,
18 and they, in fact, are going to build one of the
19 sub-modules on site -- CA04. The pieces have been
20 shipped from Lake Charles to the site; the site is
21 actually going to build that sub-module on site and
22 then construct the modules for it.

23 So, they are looking at -- and they have
24 outsourced to nuclear news -- "nuclear news" --
25 Newport News Industrial, also, the shield building.

1 So that's one of the recovery things that they're
2 looking at. But, also, the Lake Charles facility
3 is a huge manufacturing facility, and it has a lot
4 of state-of-the-art equipment and that kind of
5 stuff. So if they can get that up and running the
6 way it's supposed to, it should be an asset. But
7 they are evaluating other venues, and if Lake
8 Charles can't come into play, they're going to have
9 to outsource to other -- there are other facilities
10 available that can do this.

11 **COMMISSIONER FLEMING:** Well, that -- I mean,
12 if that is what is holding back reaching the
13 milestones and there's other availability, that was
14 the point of my question.

15 **MR. GARY JONES [ORS]:** Of course, you've got
16 to understand --

17 **COMMISSIONER FLEMING:** Because it's critical
18 to the project.

19 **MR. GARY JONES [ORS]:** You've got to
20 understand that just transferring them doesn't
21 accelerate the schedule. The whole process of
22 getting someone else up to speed and doing this,
23 there's penalties involved there also. So you've
24 got to be judicious in what you do. And that's
25 being evaluated. But it is one of the options that

1 they're looking at. And, in fact, it may be
2 pursued more vigorously on Unit 3 because there's
3 more time involved, so there may be additional
4 outsourcing relative to the Unit 3 modules. That's
5 being looked at now.

6 **COMMISSIONER FLEMING:** So, are you feeling
7 cautiously optimistic that Lake Charles facility
8 will meet the standard?

9 **MR. GARY JONES [ORS]:** Yes, ma'am.
10 "Cautiously optimistic" is a good phrase. I guess
11 I can say I have more confidence in CB&I than I did
12 in Shaw. And I think that that change was a good
13 change, and I think ultimately it's probably going
14 to help the project.

15 **COMMISSIONER FLEMING:** Okay.

16 **MS. ALLYN POWELL [ORS]:** Commissioner, you had
17 asked about the operator training, and I had an
18 answer for you on that. There are 24 students in
19 the initial licensed-operator class, and there are
20 18 students in a nonlicensed-operator training
21 program right now.

22 **COMMISSIONER FLEMING:** And what is the total
23 number that they are hoping to have?

24 **MS. ALLYN POWELL [ORS]:** I don't have the
25 total number with me.

1 **COMMISSIONER FLEMING:** Okay.

2 **MS. ALLYN POWELL [ORS]:** Sorry.

3 **COMMISSIONER FLEMING:** So they're kind of just
4 in the beginning phases of the training process.

5 **MS. ALLYN POWELL [ORS]:** Yes.

6 **COMMISSIONER FLEMING:** Okay, thank you.

7 **CHAIRMAN HAMILTON:** Thank you. Commissioners?
8 Commissioner Whitfield.

9 **COMMISSIONER WHITFIELD:** Thank you, Mr.
10 Chairman.

11 Thank you, Ms. Powell, and Mr. Jones -- and
12 Mr. Scott, too -- for this presentation and coming
13 before us, and we welcome you back in this matter.

14 I've got a few questions for you. I think a
15 lot of them have been answered, but I do have a few
16 questions. I guess maybe first for you, Mr. Jones,
17 back to the structural modules. And I don't have
18 it written down in front of me right what the
19 company said, but from recollection what I
20 remember, there were problems with the
21 documentation and the paperwork coming out of SMS
22 Lake Charles, Louisiana, and there's also the
23 actual weld problems that Commissioner Howard
24 discussed with you. Could you share with us a
25 little bit more maybe which way -- I know that the

1 company officials have visited the site down there,
2 and they are getting, as you say, cautiously
3 optimistic, and they seem to be -- the last couple
4 of shipments have been ahead of schedule, I think
5 they reported. But you're looking for sustained
6 early delivery; you're looking for sustained
7 improvement and consistency. And I guess if you
8 could share maybe with us what portion is the
9 actual documentation and paperwork issue, what
10 portion are technical issues that you're trying to
11 overcome with what's happening at SMS?

12 **MR. GARY JONES [ORS]:** I can't really give you
13 statistics on what the division is between the two.
14 I can tell you that some of the improvements that
15 have been made since CB&I came into place relative
16 to documentation. One of the things they've gone
17 to now is actually an electronic tracking process.
18 They've instituted that on the shop floor, where
19 the documentation is filled out and filed
20 electronically, so that it's done immediately and
21 more accurately than fooling around with the paper
22 on the shop floor. So that's one of the changes
23 they've made.

24 They made a lot of changes to the management,
25 how the shop flow work effort goes to the processes

1 that they change.

2 I don't have any statistics on how many are
3 held due to paperwork, how many are held due to
4 actual repair issues. But one of the things we do
5 know is that the module that is currently being
6 worked at the site is module CA20. Currently, all
7 of the sub-modules associated with CA20 are being
8 worked or are on the shipping dock at the Lake
9 Charles facility. So they've got to do the final
10 fabrication work and clear the paperwork on that
11 CA20 module, and there are 72 sub-modules involved
12 in that, and I think there's 40 -- I think there's
13 50 on site now, because it was 48, then they got --
14 no. It's 48. They're getting two more probably
15 this week.

16 So there is evidence of movement through the
17 shop now, and progress through the shop. They've
18 actually started work on the next priority, which
19 is CA01 module, so those are being moved into the
20 shop. But all the ones associated with the Unit 2
21 CA20 modules are now either in final fabrication or
22 in the process of final inspection and getting
23 ready for shipping.

24 **COMMISSIONER WHITFIELD:** I think the CA20s
25 were what was discussed with us recently, in our

1 most recent ex parte with the company.

2 So you, like you said to Commissioner Fleming,
3 you do feel CB&I has been -- that's been a big
4 positive change, and you concur with the company
5 that you've seen -- albeit very recently -- you do
6 see significant improvements; you just want to see
7 long-term consistency in those on-time deliveries
8 or ahead-of-schedule deliveries from Lake Charles.

9 **MR. GARY JONES [ORS]:** Yes, sir. And not just
10 the deliveries but the quality also. That's an
11 important aspect, too, that they're not just
12 delivering but that the quality is there and that
13 the modules don't go on hold, don't have to be
14 reworked. So it's two aspects, both the on-time
15 delivery and the quality.

16 **COMMISSIONER WHITFIELD:** You mentioned, of
17 course -- I know that seems to be our focus today,
18 is in Louisiana. And you mentioned, of course,
19 everything being fabricated in a global market, but
20 does ORS -- or has, can, or does ORS ever intend to
21 go to the site like the company officials have?
22 Does ORS -- since so much is being done there on
23 site, have you been there or do you intend to go
24 there, to inspect any of these sites and the work
25 being done there?

1 **MS. ALLYN POWELL [ORS]:** We have not been on
2 site to inspect CB&I or any of the other sites. I
3 would need some direction from management before we
4 would decide to do that.

5 **COMMISSIONER WHITFIELD:** And that leads to my
6 next question a little bit. You touched on the
7 shield building modules being given to Newport News
8 Industrial in Newport News, Virginia. If you
9 could, we didn't go into it in a lot of detail in
10 your initial briefing, but if you could maybe
11 quickly tell us -- again, recap for me, if you
12 could, what challenges you see with those modules
13 at Newport News, of the shield building.

14 **MR. GARY JONES [ORS]:** As I mentioned, the
15 shield building modules are even more complex.
16 Most of the modules for the structural modules are
17 -- if you want to think of them as -- are square.
18 The modules for the shield building are arcked;
19 it's going to be a circular building. So the whole
20 configuration of -- of -- essentially, you're
21 making an arc segment. And within that, because
22 this building has to withstand an aircraft crash,
23 which is one of the major loads that's put on the
24 structure, the sophistication of how the
25 connections are made between the two plates --

1 basically -- these modules are basically two steel
2 plates tied together with shear bars and then with
3 reinforcing bar sticking out -- thousands of
4 reinforcing bars sticking out -- that will be
5 filled with concrete once they are put in place at
6 the site. But some of -- and the configurations
7 and transitions where the connections are made to
8 the building are very complex structural
9 connections: threaded connections with bolt --
10 nuts that have to be in place. And just the whole
11 configuration gets very complex. You can imagine
12 an arc surface tying into a square surface, how
13 that connection is made, what you have to have to
14 get the strength that you need -- there's gusset
15 plates involved that reinforce these. So my
16 concern is that these are even more complex than
17 the shield building, and the welding involved is
18 more difficult to do and just more complex.

19 There is optimism, because Newport News is a
20 major fabricator of nuclear submarines, and they
21 use round surfaces and plates and very constricted
22 dimensions for what they have to work with. So
23 they are a very good nuclear contractor, but again,
24 I think what we're going to have to see is
25 sustained, reliable performance from them, also.

1 And the primary concern now is that we just haven't
2 seen any come -- none have been scheduled to come
3 on site yet. They actually start being erected
4 after a lot of the shield building -- I'm sorry --
5 a lot of the structural modules are in place; then
6 the shield building starts.

7 So it's a concern. We haven't seen the
8 instances of lack of compliance during their
9 fabrication processes, and the preparation work
10 associated with NNI -- getting the procedures in
11 place, getting their quality assurance programs in
12 place, all of the things they have to do before
13 they start fabrication, their procurement cycles
14 relative to where they buy the equipment that they
15 need for it -- we haven't seen all those problems
16 that we did see at the Lake Charles facility, so
17 there is, like I say, cautious optimism.

18 **COMMISSIONER WHITFIELD:** Encouragement.

19 **MR. GARY JONES [ORS]:** Yeah.

20 **MS. ALLYN POWELL [ORS]:** I would just like to
21 add to what Gary said. The shield building modules
22 are a concern to the Nuclear Regulatory Commission,
23 as well. They've required mockups of the shield
24 building walls to test how the concrete pours
25 between them and other things. So they are very

1 complicated, and Gary is right, that is something
2 we're watching very closely.

3 **COMMISSIONER WHITFIELD:** Well, thank you for
4 that discussion of the shield building work being
5 done at Newport News Industrial, in Newport News.

6 And lastly -- or, actually, I've got two more
7 things, but one more thing about the milestones.
8 And I'm not going to go back into all of them, but
9 that one that's now tracking at a 17-month delay, I
10 believe Ms. Powell said, beyond 16 months, that ORS
11 reported it or was very concerned -- I think was
12 the word she used. Relative to the others, what
13 are you doing to kind of stay on top of that one
14 that seems like the most -- the one in the most
15 danger of going outside of the Base Load Review
16 Act?

17 **MS. ALLYN POWELL [ORS]:** Well, it definitely
18 is, and we just got that information that it was
19 delayed 17 months, on Monday. So I guess we are
20 trying to formulate more of a review plan. That
21 milestone moved significantly when the schedule was
22 updated, and that's partially due to the
23 resequencing. So, as part of our schedule
24 discussion with Westinghouse and the company, we're
25 looking to see why that happened, and, you know,

1 what other factors are there. Is it all due to the
2 resequencing? Is some of it due to the fact that
3 it was moved to a different manufacturer? We're
4 still in the process of going through that.

5 So I don't have a lot of answers for you right
6 now, because we just found out ourselves and it's
7 something that we're working on.

8 **COMMISSIONER WHITFIELD:** Mr. Chairman, could
9 we get maybe a report or something, a follow-up
10 with them later on that, possibly, when they do
11 know more?

12 **CHAIRMAN HAMILTON:** I'm sure that they'd be
13 happy to provide that as soon as they have the
14 information.

15 **MS. ALLYN POWELL [ORS]:** We would be happy to
16 do that.

17 **COMMISSIONER WHITFIELD:** Thank you, Ms.
18 Powell. And lastly, to kind of, I guess, go on two
19 positives. Of course, the continuous 52-hour pour
20 was, naturally, a huge milestone. And also the
21 cooling towers, which Ms. Powell showed again, are
22 at their actual height, and not having to build the
23 550-foot traditional cooling towers, I would think,
24 would be a big, big plus for us here with these
25 units. And if you could comment on -- I know that

1 was part of the original schedule and milestones,
2 but obviously you've got to look at those certainly
3 as being positives.

4 **MS. ALLYN POWELL [ORS]:** Definitely.

5 **COMMISSIONER WHITFIELD:** Thank you, Mr.
6 Chairman.

7 **CHAIRMAN HAMILTON:** Thank you. Commissioner
8 Hall.

9 **VICE CHAIRMAN HALL:** Thank you, sir. Thank
10 you, Mr. Chairman.

11 Good morning. I wanted to ask, are any of the
12 V.C. Summer modules being delayed because of delays
13 in manufacturing modules for the Georgia plants?
14 How closely related is the Vogtle schedule to our
15 schedule?

16 **MS. ALLYN POWELL [ORS]:** Vogtle was originally
17 supposed to be the lead plant. The two plants are
18 now tracking approximately --

19 **VICE CHAIRMAN HALL:** About the same?

20 **MS. ALLYN POWELL [ORS]:** -- at the same time.

21 I've asked that question myself, and the reply
22 that I got was Vogtle doesn't have a significant
23 additional number of modules to V.C. Summer. And,
24 in fact, they've taken sort of a different approach
25 to getting modules delivered on site. Where V.C.

1 Summer is asking -- well, CB&I Lake Charles now --
2 to try to resolve a lot of the issues before they
3 ship the modules, Vogtle is -- my understanding is
4 Vogtle is taking shipment and then trying to
5 resolve the issues later. And so it's kind of a
6 different approach, but both are in the shop at the
7 same time. Both were planned to be in the shop at
8 the same times, so it's not a case of one versus
9 the other.

10 VICE CHAIRMAN HALL: Okay. I also wanted to
11 ask you, you said you have a definite schedule for
12 Unit 2, but Unit 3, not yet. When can we expect a
13 schedule for Unit 3?

14 MS. ALLYN POWELL [ORS]: I asked the company
15 that question, and they said they were anticipating
16 the new Unit 3 schedule within three months.

17 VICE CHAIRMAN HALL: Three months of -- okay.

18 MS. ALLYN POWELL [ORS]: They have sort of an
19 18-month look-ahead construction schedule to keep
20 them on track, for now, and then a full schedule in
21 three months.

22 VICE CHAIRMAN HALL: Three months. All right,
23 thank you. Thank you, Mr. Chairman.

24 CHAIRMAN HAMILTON: Thank you. All right.

25 Just a couple of questions. On the challenges

1 that we've mentioned today that stand in front of
2 us, I think some of these -- and you can correct
3 me, but I think the NRC, the design change, has
4 made many changes since we first started this
5 project early on, that have brought about probably
6 some of the challenges that we have today. And I
7 think early on we were told about quality control
8 problems by the company, and they told us that they
9 were sending people on site to make sure that it
10 met the quality that was required for safety with
11 the nuclear plant. And I think the Shaw
12 acquisition probably has brought about some of
13 these milestones. Is there anything outside of
14 these things that have caused challenges, that we
15 need to be aware of?

16 **MR. GARY JONES [ORS]:** I mean, not all of the
17 challenges that we reviewed are tied with Lake
18 Charles.

19 **CHAIRMAN HAMILTON:** I know. I don't mean just
20 Lake Charles, but I know quality control, early on,
21 was a tremendous problem.

22 **MR. GARY JONES [ORS]:** Yeah. I mean, the
23 whole issue relative to the component
24 manufacturers, that ties into the whole quality
25 control issue. That is one of the aspects that is

1 a concern, that, in fact, are you getting the
2 requisite quality from these global vendors.

3 **CHAIRMAN HAMILTON:** Yeah.

4 **MR. GARY JONES [ORS]:** Do they comply with the
5 necessary quality assurance requirements and
6 quality control requirements that they need to,
7 so --

8 **CHAIRMAN HAMILTON:** Yeah.

9 **MR. GARY JONES [ORS]:** -- we're not aware of
10 any specific beyond that, but as a general topic,
11 it will remain an issue that needs to be looked at.

12 **CHAIRMAN HAMILTON:** I understand. I know at
13 the last ex parte with the company, I believe it
14 was Mr. Byrne was very optimistic about the changes
15 that they had seen at Lake Charles, and that they
16 had actually people -- SCE&G people -- on the floor
17 there with the employees. And they were under the
18 thought that a great deal of the problem there was
19 a morale problem, that they probably had too many
20 chiefs, too many supervisors, and nobody expected
21 to do it. So, you know, I don't know what the Base
22 Load Review Act allows you two to do, but it might
23 be wise to look at it and see if some on-site
24 visits could be made, as Commissioner Whitfield
25 mentioned. I think it would broaden your view of

1 actually what has happened. I think that Mr. Scott
2 probably could review the bill. I think he's
3 pretty well familiar with it anyway. But I think
4 those things would probably help all of us.

5 I think today has been an excellent exchange
6 between ORS and the Commission. I think most of the
7 questions that we wanted to ask, I can't think of
8 one that we haven't asked. But I do appreciate you
9 doing it, and I think we have already -- in
10 discussions with staff -- decided that we would do
11 this at least on a semiannual basis, if we could,
12 Mr. Scott.

13 **MR. SCOTT:** I think that would be excellent,
14 and maybe even if we come up with concerns -- like
15 milestones getting close to the 17 or 18 months --
16 maybe we could ask to come back to address you
17 earlier. But every six months, at a minimum, would
18 be very helpful. It's been very helpful to us to
19 hear your questions and see where you're concerned.
20 But if we can get -- if they'll let us in this
21 facility, we will have somebody there to check it
22 out, absolutely. And as we hear your questions, we
23 will know better next time maybe what to expect
24 that's on your minds, so we can be sure we've got
25 the precise responses. This, is, I think, our

1 first crack at this.

2 But we appreciate the opportunity. We hope it
3 was as beneficial to you as it was to us, to be
4 able to do it, to come share this information. And
5 from your questions, I see how conscientious -- and
6 I knew that was going to be, anyway -- and the
7 approach you're going to take, and the
8 communication that -- I mean, filing some report in
9 a few months is one thing, but coming and being
10 able to have this exchange, to us, is a wonderful
11 opportunity, and we sure appreciate it.

12 **CHAIRMAN HAMILTON:** We appreciate you coming,
13 Mr. Scott. We certainly do, and we look forward to
14 a continuation in the future. And if there's
15 nothing else to come before --

16 **COMMISSIONER HOWARD:** Mr. Chairman?

17 **CHAIRMAN HAMILTON:** Yes, sir, Commissioner
18 Howard.

19 **COMMISSIONER HOWARD:** Could you find out when
20 the second-quarter report will be out?

21 **MR. SCOTT:** Yes. We know that, don't we?

22 **MS. ALLYN POWELL [ORS]:** It will be out 45
23 days after the end of the quarter, so around August
24 15th, depending on whether that falls on a weekend.

25 **MR. SCOTT:** What date would that be?

1 **MS. ALLYN POWELL [ORS]:** It will be around
2 August 15th that the company's second-quarter
3 report will be out.

4 **MR. SCOTT:** And then we'll reply -- put our
5 reply on after that?

6 **MS. ALLYN POWELL [ORS]:** Yeah. Our reply
7 typically takes about 45 days because we audit
8 those documents pretty closely.

9 **COMMISSIONER HOWARD:** And, Mr. Scott, if you
10 deem it necessary for a PSC member to go on a tour
11 with you, I'll volunteer for Italy.

12 **MR. SCOTT:** I gotcha.

13 **CHAIRMAN HAMILTON:** I believe that won't
14 happen.

15 [Laughter]

16 **MR. SCOTT:** Anywhere we go, you're welcome to
17 go.

18 **CHAIRMAN HAMILTON:** All right. Thank you,
19 very much. We appreciate, again, you being with us
20 today. I think the exchange was great. And if
21 there's no other business to come before the
22 Commission, we stand adjourned.

23 [WHEREUPON, the proceedings in the above-
24 entitled matter were adjourned.]

25

C E R T I F I C A T E

I, Jo Elizabeth M. Wheat, CVR-CM/M-GNSC, do hereby certify that the foregoing is, to the best of my skill and ability, a true and correct transcript of all the proceedings had in a Commission Meeting held by THE PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA in Columbia, South Carolina, on July 10, 2013.

Given under my hand this 6th day of August, 2013.



Jo Elizabeth M. Wheat, CVR-CM/M-GNSC
Court Reporter